



Project Planning Scheduling and Control: A Hands-On Guide to Bringing Projects In On Time and On Budget

By James P. Lewis

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The Project Manager is responsible for high-level planning for the project, collaboratively planning for the incremental delivery of the business solution – the outcome required by the Business Sponsor. The Solution Development Team is responsible for planning the detail of all the work of each Timebox with team members agreeing amongst themselves who will do what work to achieve the objectives agreed at the Kick-off of that Timebox.

16.2.2 Planning to sensible horizons at the right level of detail.

The planning horizon defines the period of time to be covered by a plan.

Project Planning, Scheduling, and Control: The Ultimate Hands-On Guide to Bringing Projects in On Time and On Budget , Fifth Edition: The Ultimate to Bringing Projects in On Time and On Budget Hardcover – Illustrated, November 10, 2010. by James Lewis (Author). 4.2 out of 5 stars 39 ratings.

He has written 12 influential books on project management, including Project Leadership, The Project Manager's Desk Reference, The Project Manager's Survival Guide, and others.

About the Author. Author Profile James P. Lewis, Ph.D., is the founder of The Lewis Institute, Inc., a training and consulting company specializing in project management, and an adjunct professor at the University of Management and Technology.

12. Budget Planning.

Every project boils down to money. If you had a bigger budget, you could probably get more people to do your project more quickly and deliver more.

The most accurate and time-consuming estimating method is to identify the cost of each item in each activity of the schedule, including labour and materials. If you view the project schedule as a hierarchy where the general descriptions of tasks are at the top and the lower levels become more detailed, finding the price of each item at the lowest level and then summing them to determine the cost of higher levels is called bottom-up estimating. Example: Bottom-Up Estimate for John's Move.

On larger projects, software that manages schedules can also manage costs and display them by activity and category.

Chapter 2. The Project Management Institute and the PMBOK; Chapter 3. The Role of A Project Manager; Chapter 4. How to Achieve High-Performance Project Management; Chapter 5. Whole Brain Project Management; Chapter 6. Headless-Chicken Projects and How to Prevent Them; Chapter 7. Developing Project Strategy; Chapter 8. Implementation Planning; Chapter 9. Project Scheduling; Chapter 10. Managing Project Communications; Chapter 11. Managing Risks; Chapter 12. Project Control; Chapter 13. Conducting Product Reviews; Chapter 14. Improving Project Processes; Chapter 15.